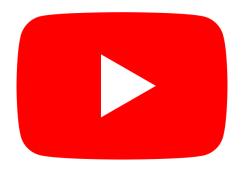
The Greatest Apple





Why Inclusion?



Inclusion at workplace matters to applicants

Posts on LinkedIn about inclusion and diversity received 1.9x engagement of other posts in 2020.

Employers that posted about inclusion & diversity saw 26% more applications from women than employers who posted less.

80% of survey respondents said they want to work for a company that values IED issues.



In a <u>LinkedIn study</u>, companies with a IED team were 22% more likely to be seen as "an industry-leading company with high-calibre talent"

60% of employees want to hear business leaders speak up on diversity issues.

76% of employees and job seekers said diversity is important when considering job offers.

Better inclusion practices outperform their peers

<u>60% of respondents</u> in a LinkedIn study said that diversity within their sales team has contributed to their teams' success.

Organizations in the top quartile for gender diversity have a +25% likelihood of financially outperforming their peers.

Organizations in the top quartile for ethnic diversity have a +36% likelihood of financial outperformance.

Diverse companies earn 2.5x higher cash flow per employee.

Inclusive teams are over 35% more productive.

Diverse teams make better decisions 87% of the time.



Benefits of Inclusive culture



Bigger talent pool



Increased employee engagement



Lesser attrition



Pride



Increased creativity of team

Business

Benefits of Inclusive culture



Competitive advantage "trail"



Builds the brand "recommend"



Loyalty "return"

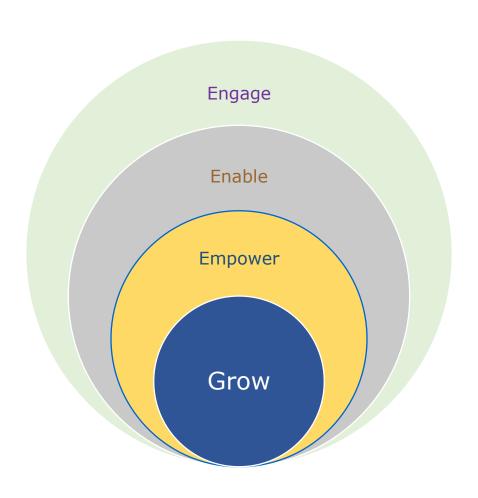
Brand benefits

Benefits of Inclusive culture

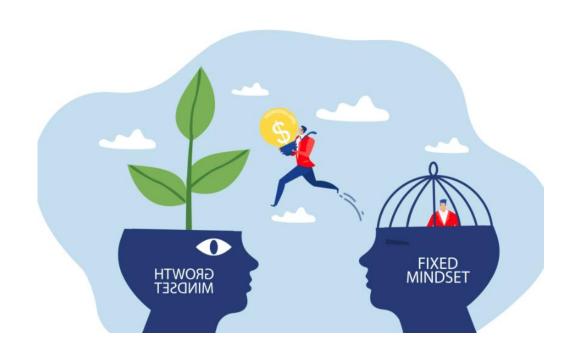


Nation building

Guiding principles



Mindset / Sensitization



Top-down approach

Strategic focus

Clarity of purpose/Allignment

People first

Not charity

Story telling

"Innovation mindset is 7 times higher in the most equal cultures, than in the least equal ones" Source: Getting to Equal 2019, Accenture

Job mapping

Who, What Where, How Why (and why not)



Infrastructure

Key tasks Tools



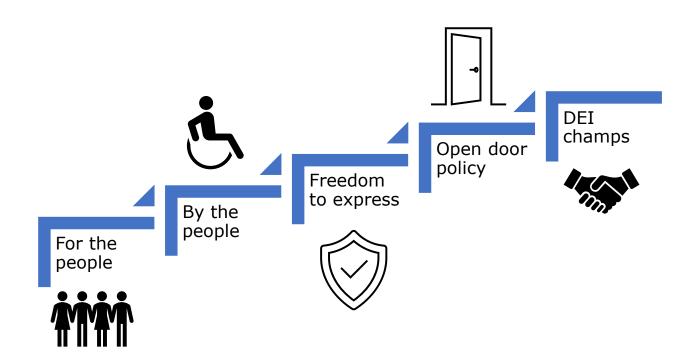
Talent



Training philosophy – in classroom and beyond



Develop partnership and psychologically safe space



Sustain learning, monitoring and review





Reality check



Test, tweak, test...



Learnings with ease of access



Defining SOPs



Productivity



Discipline



Acceptance on ground



Impact on business

"If you never failed, you never tried anything new"

